



# Township of Concord

## DELAWARE COUNTY

*COUNCIL: Dominic A. Pileggi, John J. Gillespie, Elizabeth A. Salvucci, Thomas J. Mahoney, Margaret S. Franke, Joshua Twersky, John L. Crossan*

### ORDINANCE NO. 391

#### 2020 CONCORD TOWNSHIP BUDGET

**WHEREAS**, the Township of Concord, Delaware County, Pennsylvania completed and published a proposed budget, which includes all proposed expenditures and other uses, all anticipated revenues, and other sources of income, and any unreserved fund balance to be used for the fiscal year ending December 31, 2020; and

**WHEREAS**, the Township Council, pursuant to public notice, did conduct a public hearing on November 19, 2019, at which time the proposed budget for the fiscal year 2020 was discussed and considered; and

**WHEREAS**, the total of all budgeted expenditures and other uses in the budget do not exceed the total of all budgeted revenues and all other sources of income, plus any unreserved income to be used as set forth in Exhibit "A," which is incorporated herein and attached hereto; and

**WHEREAS**, the proposed 2020 final budget as outlined in this Ordinance establishes the 2020 real estate tax millage rate of 0.117 for Library, 0.133 for Fire Hydrant, 0.265 for Open Space, and 0.466 for General Purposes including Fire Protection for a total real estate levy of 0.981 mills as set forth in the aforementioned Exhibit "A"; and

**NOW THEREFORE BE IT RESOLVED** that the Council of Concord Township does hereby adopt the budget for Concord Township for the fiscal year 2020 at the fund level in its final form and content as set forth in the comprehensive budget document attached titled Concord Township 2020 Final Budget, copies of which are on file in the Township offices and published on the Township's website.

**RESOLVED** this 3<sup>rd</sup> day of December 2019.

TOWNSHIP OF CONCORD

By   
Dominic A. Pileggi, President

Attest:

  
Amanda Serock, Township Secretary

**Concord Township**  
**2020 Proposed Final Budget**  
**General Fund**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
301	Real Property Taxes						
310000	Taxes Current Year Real Estate	\$667,687.84	\$757,557.96	\$789,690.00	\$763,116.99	\$789,690.00	\$781,080.00
320000	Taxes Prior Year Real Estate	\$6,427.51	\$0.00	\$6,500.00	\$186.04	\$6,500.00	\$6,500.00
340000	Taxes Delinquent-TaxClaimOffic	\$6,511.85	\$12,833.75	\$12,000.00	\$7,849.36	\$12,000.00	\$12,000.00
360000	Taxes Interim Real Estate	\$13,775.93	\$23,512.72	\$10,000.00	\$7,445.60	\$10,000.00	\$10,000.00
370000	Taxes Prior Yr Interim Real Es	\$481.09	\$93.20	\$500.00	\$0.00	\$500.00	\$500.00
Total 301	Real Property Taxes	\$694,884.22	\$793,997.63	\$818,690.00	\$778,597.99	\$818,690.00	\$810,080.00
310	Act 511 Taxes						
310001	Taxes Real Estate Transfer	\$724,347.85	\$1,237,764.67	\$550,000.00	\$406,892.85	\$850,000.00	\$885,000.00
350000	Taxes-Local Services Tax	\$664,856.70	\$588,710.27	\$590,000.00	\$290,814.02	\$600,000.00	\$610,000.00
360001	Taxes Amusement	\$31,549.95	\$44,905.77	\$30,000.00	\$15,328.80	\$40,000.00	\$60,000.00
Total 310	Act 511 Taxes	\$1,420,754.50	\$1,871,380.71	\$1,170,000.00	\$713,035.67	\$1,490,000.00	\$1,555,000.00
320	Licenses/Permits						
310002	Road Encroachment Permits	\$2,235.00	\$2,370.00	\$2,000.00	\$3,495.00	\$3,000.00	\$3,300.00
310106	Miscellaneous Permits	\$7,250.00	\$6,100.00	\$6,000.00	\$7,800.00	\$8,000.00	\$6,500.00
310200	Commercial/Rental Lic & Insp	\$168,530.00	\$176,520.00	\$150,000.00	\$170,240.00	\$175,000.00	\$175,000.00
Total 320	Licenses/Permits	\$178,015.00	\$184,990.00	\$158,000.00	\$181,535.00	\$186,000.00	\$184,800.00
321	Business Licenses/Permits						
334300	Sign Permit Fees	\$57,800.00	\$52,110.00	\$36,500.00	\$32,190.00	\$36,500.00	\$36,500.00
334400	Hauler/Contractor License Fees	\$38,108.95	\$36,350.00	\$30,000.00	\$32,000.00	\$33,000.00	\$33,000.00
380000	Cable-Franchise Fee	\$420,581.92	\$390,157.00	\$400,000.00	\$194,738.18	\$400,000.00	\$400,000.00
Total 321	Business Licenses/Permits	\$516,490.87	\$478,617.00	\$466,500.00	\$258,928.18	\$469,500.00	\$469,500.00
331	Fines						
312000	Violations Of Ordinances	\$7,151.05	\$8,073.41	\$6,000.00	\$6,893.47	\$7,000.00	\$7,000.00
330000	Misc.Fees,Insp & Penalties	\$0.00	\$0.00	\$20.00	\$0.00	\$20.00	\$100.00
Total 331	Fines	\$7,151.05	\$8,073.41	\$6,020.00	\$6,893.47	\$7,020.00	\$7,100.00
341	Interest Earnings						
310101	Interest Revenue	\$48,743.67	\$95,199.30	\$90,000.00	\$64,290.35	\$85,000.00	\$51,865.00
Total 341	Interest Earnings	\$48,743.67	\$95,199.30	\$90,000.00	\$64,290.35	\$85,000.00	\$51,865.00
342	Rents/Royalties						
320001	Rental of Property	\$34,741.99	\$32,577.04	\$33,100.00	\$24,705.03	\$33,100.00	\$33,100.00
Total 342	Rents/Royalties	\$34,741.99	\$32,577.04	\$33,100.00	\$24,705.03	\$33,100.00	\$33,100.00
354	State Capital/Operating Grants						
301000	Grants Revenue	\$133,953.00	\$95,521.00	\$84,000.00	\$45,627.00	\$84,000.00	\$84,000.00
Total 354	State Capital/Operating Grants	\$133,953.00	\$95,521.00	\$84,000.00	\$45,627.00	\$84,000.00	\$84,000.00
355	State Shared Revenue/Entitlements						
301001	Public Utility Reality Tax	\$3,537.97	\$2,627.00	\$3,000.00	\$2,696.41	\$3,000.00	\$3,000.00
304000	Alcoholic Beverages Licenses	\$8,100.00	\$8,700.00	\$8,700.00	\$8,700.00	\$8,700.00	\$8,700.00
305000	Pension Plan - State Aid	\$64,235.54	\$61,833.92	\$62,000.00	\$61,445.98	\$62,000.00	\$62,000.00
307000	Foreign Fire Insurance Tax	\$155,369.66	\$145,325.53	\$150,000.00	\$153,001.29	\$153,000.00	\$155,000.00
Total 355	State Shared Revenue/Entitlements	\$231,243.17	\$218,486.45	\$223,700.00	\$225,843.68	\$226,700.00	\$228,700.00

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
357	Local Gov't-Capital/Operating Grants						
303000	Fuel Taxes - Delaware County	\$10,058.00	\$10,058.00	\$10,058.00	\$0.00	\$10,058.00	\$10,060.00
Total 357	Local Gov't-Capital/Operating Grants	\$10,058.00	\$10,058.00	\$10,058.00	\$0.00	\$10,058.00	\$10,060.00
361	General Government (Charges for Services)						
330001	Subdivision/Land Development	\$5,945.00	\$10,515.00	\$12,000.00	\$12,105.00	\$14,000.00	\$14,000.00
332000	Admin. Fees/fid.transf	\$30,400.00	\$30,300.00	\$35,000.00	\$0.00	\$35,000.00	\$35,000.00
332800	Building Code Board of Appeal	\$11,400.00	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00
333000	Zoning Permits And Fees	\$0.00	\$6,326.25	\$8,000.00	\$4,725.00	\$6,500.00	\$8,000.00
333500	Zoning/Code Compliance Revie	\$450.00	\$1,350.00	\$300.00	\$1,200.00	\$1,200.00	\$1,200.00
334000	Conditional Use Appl. Fee	\$1,500.00	\$2,000.00	\$2,000.00	\$500.00	\$1,000.00	\$2,000.00
334001	ZoningHearingBrd/CurativeAmend	\$8,133.86	\$8,150.00	\$10,000.00	\$16,527.07	\$17,000.00	\$15,000.00
334200	Sediment/Erosion ControlPermit	\$28,050.00	\$12,825.00	\$20,000.00	\$7,975.00	\$10,000.00	\$20,000.00
338900	Miscellaneous Fees/Revenue	\$1,267.22	\$871.60	\$1,000.00	\$461.35	\$500.00	\$1,000.00
340001	Prelim.Building Plan Review	\$14,196.00	\$32,929.00	\$80,000.00	\$46,945.00	\$65,000.00	\$70,000.00
350001	Recycling Revenue	\$22.00	\$40.50	\$50.00	\$2.75	\$50.00	\$50.00
365000	Tax Requests-certs/dup.	\$110,679.00	\$133,538.96	\$100,000.00	\$108,040.00	\$120,000.00	\$100,000.00
Total 361	General Government (Charges for Services)	\$212,043.08	\$238,846.31	\$268,850.00	\$198,481.17	\$270,250.00	\$266,750.00
362	Public Safety						
341000	Building Permits	\$735,352.00	\$300,491.25	\$325,000.00	\$223,035.00	\$265,300.00	\$300,000.00
342000	Electrical Permits	\$103,106.00	\$63,268.00	\$60,000.00	\$45,609.00	\$50,000.00	\$60,000.00
343000	Plumbing Permits	\$138,262.00	\$74,010.00	\$70,000.00	\$33,335.00	\$35,000.00	\$58,000.00
343200	Commercial Resale Certificate	\$2,670.00	\$22,420.00	\$10,000.00	\$750.00	\$1,000.00	\$10,000.00
343300	Residential Resale Certificate	\$18,000.00	\$19,500.00	\$15,000.00	\$14,300.00	\$15,000.00	\$15,000.00
343400	Mechanical Permits (HVAC)	\$189,340.00	\$101,530.00	\$90,000.00	\$72,160.00	\$90,000.00	\$60,000.00
343500	Home Business Use Licenses	\$1,605.00	\$1,445.00	\$1,500.00	\$1,215.00	\$1,500.00	\$1,500.00
343600	Fire Code Permits	\$1,300.00	\$6,000.00	\$750.00	\$1,850.00	\$2,000.00	\$2,000.00
344000	Act 537 Permits	\$13,700.00	\$17,700.00	\$11,000.00	\$9,900.00	\$11,000.00	\$11,000.00
345000	U & O - Commercial	\$7,800.00	\$8,300.00	\$7,500.00	\$6,400.00	\$7,500.00	\$7,500.00
348000	Mun.Code Official Training-PA	\$3,748.00	\$3,429.00	\$3,500.00	\$3,181.50	\$3,500.00	\$3,500.00
Total 362	Public Safety	\$1,214,883.00	\$618,093.25	\$594,250.00	\$411,735.50	\$481,800.00	\$528,500.00
367	Culture-Recreation						
314000	P & R Pavilion Rental	\$1,195.00	\$2,920.00	\$2,800.00	\$3,500.00	\$3,700.00	\$4,000.00
320002	P & R Ticket Sales	\$17,772.90	\$10,779.54	\$15,000.00	\$9,679.45	\$15,000.00	\$20,000.00
Total 367	Culture-Recreation	\$18,967.90	\$13,699.54	\$17,800.00	\$13,179.45	\$18,700.00	\$24,000.00
387	Contributions & Donations from Private Sources						
310004	Contribution/Sponsor-General	\$500.00	\$500.00	\$500.00	\$650.00	\$650.00	\$10,000.00
310100	Township Contributions/Donations/Sponsorships	\$18,875.00	\$17,677.86	\$18,500.00	\$14,119.00	\$17,500.00	\$20,000.00
Total 387	Contributions & Donations from Private Sources	\$19,375.00	\$18,177.86	\$19,000.00	\$14,769.00	\$18,150.00	\$30,000.00
389	All Other Unclassified Operating Revenue						
338800	Reimbursements/Refunds	\$85,489.29	\$121,178.14	\$85,000.00	\$6,061.49	\$40,000.00	\$85,000.00
338900	Miscellaneous Fees/Revenue	\$331.16	\$849.35	\$500.00	\$1,040.35	\$1,200.00	\$1,000.00
340600	DEP Planning Module Fees	\$160.00	\$1,320.00	\$900.00	\$480.00	\$900.00	\$900.00
Total 389	All Other Unclassified Operating Revenue	\$85,980.45	\$123,347.49	\$86,400.00	\$7,581.84	\$42,100.00	\$86,900.00
391	Proceeds of General Fixed Asset Disposition						
310006	Sale of Fixed Assets	\$10,243.48	\$7,200.00	\$6,000.00	\$900.00	\$0.00	\$6,000.00
311000	Mortgage 689 Smithbridge Road	\$34,446.96	\$36,732.89	\$23,550.00	\$8,041.90	\$9,650.00	\$9,650.00
320003	Compensation/Loss Fixed Asset	\$131,333.70	\$19,559.12	\$5,000.00	\$2,385.00	\$3,000.00	\$5,000.00
Total 391	Proceeds of General Fixed Asset Disposition	\$176,024.14	\$63,492.01	\$34,550.00	\$11,326.90	\$12,650.00	\$20,650.00
	TOTAL REVENUE	\$5,003,309.04	\$4,864,557.00	\$4,080,918.00	\$2,956,530.23	\$4,253,718.00	\$4,391,005.00

**General Fund  
Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
400	Legislative (Governing) Body						
410500	Members of Council - Salary	\$9,834.00	\$20,995.03	\$24,625.00	\$18,468.75	\$24,625.00	\$28,875.00
Total 400	Legislative (Governing) Body	\$9,834.00	\$20,995.03	\$24,625.00	\$18,468.75	\$24,625.00	\$28,875.00
401	Executive (Manager)						
411000	Township Manager - Salary	\$188,387.53	\$111,384.64	\$72,000.00	\$52,615.35	\$72,000.00	\$72,000.00
433700	Vehicle Allowance	\$0.00	\$0.00	\$0.00	\$900.00	\$1,200.00	\$1,200.00
Total 401	Executive (Manager)	\$188,387.53	\$111,384.64	\$72,000.00	\$53,515.35	\$73,200.00	\$73,200.00
402	Auditing Services/Financial Administration						
431100	Auditing Services	\$14,450.61	\$15,035.38	\$15,000.00	\$15,000.00	\$15,000.00	\$15,350.00
435000	Bonding Expenses	\$2,376.07	\$3,034.00	\$2,000.00	\$508.00	\$2,000.00	\$2,000.00
Total 402	Auditing Services/Financial Administration	\$16,826.68	\$18,069.38	\$17,000.00	\$15,508.00	\$17,000.00	\$17,350.00
403	Tax Collection						
411600	Tax Collector Commission	\$12,868.80	\$12,434.40	\$12,500.00	\$7,466.80	\$12,500.00	\$12,500.00
443000	LST Collection Expenses	\$12,202.27	\$12,197.83	\$13,000.00	\$8,736.88	\$12,000.00	\$12,200.00
443001	Amuse/Adm Collection Exp	\$987.39	\$779.52	\$1,000.00	\$440.07	\$900.00	\$1,350.00
443002	Other Tax Services/Charges/Exp	\$66,740.04	\$73,531.91	\$80,000.00	\$60,747.45	\$70,000.00	\$70,000.00
Total 403	Tax Collection	\$92,798.50	\$98,943.66	\$106,500.00	\$77,391.20	\$95,400.00	\$96,050.00
404	Solicitor/Legal Services						
431000	Solicitor Fees	\$70,703.00	\$103,811.38	\$90,000.00	\$61,344.00	\$90,000.00	\$90,000.00
431401	Litigation Expense	\$19,412.23	\$268.00	\$20,000.00	\$1,827.00	\$5,000.00	\$15,000.00
431403	Other Legal Services	\$8,167.19	\$7,559.76	\$15,000.00	\$25,335.85	\$26,000.00	\$15,000.00
Total 404	Solicitor/Legal Services	\$98,282.42	\$111,639.14	\$125,000.00	\$88,506.85	\$121,000.00	\$120,000.00
405	Township Administration						
411200	Salaries	\$433,899.43	\$400,576.96	\$452,000.00	\$301,311.14	\$452,000.00	\$480,000.00
421000	Office Supplies	\$7,646.59	\$7,943.32	\$10,000.00	\$7,298.79	\$9,000.00	\$10,000.00
421300	Office Equipment Purchases	\$15,108.56	\$16,641.64	\$20,000.00	\$7,317.20	\$10,000.00	\$10,000.00
421500	Postage and Advertising	\$18,381.36	\$11,018.36	\$20,000.00	\$15,390.66	\$20,000.00	\$20,000.00
421901	Other Administrative Expenses	\$17,156.05	\$21,747.50	\$45,000.00	\$18,428.40	\$25,000.00	\$40,000.00
432100	Communication Expenses	\$36,292.17	\$46,754.46	\$40,000.00	\$17,947.15	\$20,000.00	\$40,000.00
434200	Printing	\$0.00	\$3,976.96	\$6,000.00	\$4,810.82	\$6,000.00	\$5,000.00
437401	Office Equipment Maintenance	\$17,700.18	\$35,852.67	\$40,000.00	\$33,275.38	\$35,000.00	\$35,000.00
442000	Dues, Training & Memberships	\$10,887.02	\$18,805.50	\$20,000.00	\$12,687.14	\$15,000.00	\$20,000.00
Total 405	Township Administration	\$557,071.36	\$563,317.37	\$653,000.00	\$418,466.68	\$592,000.00	\$660,000.00
	<b>TOTAL ADMINISTRATION</b>	<b>\$963,200.49</b>	<b>\$924,349.22</b>	<b>\$998,125.00</b>	<b>\$671,856.83</b>	<b>\$923,225.00</b>	<b>\$995,475.00</b>
408	Engineering Services						
408000	Engineering/Architect- Misc.	\$19,824.50	\$16,072.40	\$20,000.00	\$8,802.00	\$10,000.00	\$20,000.00
431300	Civil Consultant/Engineering	\$81,998.25	\$96,434.50	\$90,000.00	\$67,577.75	\$90,000.00	\$90,000.00
431700	Traffic Consultant/Engineering	\$28,656.50	\$59,116.75	\$35,000.00	\$11,793.50	\$15,000.00	\$35,000.00
431801	Landscape Consultant/Engineering	\$16,050.37	\$10,292.24	\$40,000.00	\$8,188.05	\$15,000.00	\$40,000.00
431900	Ordinance Updates	\$0.00	\$7,496.25	\$40,000.00	\$1,701.15	\$5,000.00	\$30,000.00
432900	GIS System-GEO Plan	\$5,027.50	\$3,825.00	\$15,000.00	\$16,000.25	\$20,000.00	\$20,000.00
461200	Add'l RdConst/StormSewerInlets	\$0.00	\$6,153.75	\$10,000.00	\$7,166.25	\$10,000.00	\$10,000.00
Total 408	Engineering Services	\$151,557.12	\$199,390.89	\$250,000.00	\$121,228.95	\$165,000.00	\$245,000.00
409	General Gov't Buildings and Plant						
422300	Historic Preservation	\$0.00	\$677.74	\$40,000.00	\$654.00	\$20,000.00	\$40,000.00
436000	Fuel, Light and Water	\$37,247.56	\$38,047.18	\$40,000.00	\$28,340.32	\$40,000.00	\$40,000.00
437200	Maintenance of Landscaping	\$305.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
437300	Maint.of Bldgs/Property/Renovations	\$77,151.64	\$132,188.62	\$100,000.00	\$47,944.41	\$60,000.00	\$100,000.00
449100	Expenses/Reimbursed by Insurance	\$0.00	\$11,110.58	\$0.00	\$0.00	\$0.00	\$0.00
Total 409	General Gov't Buildings and Plant	\$114,704.20	\$182,024.12	\$180,000.00	\$76,938.73	\$120,000.00	\$230,000.00
410	Public Safety/Police						
453100	PA State Police Contribution	\$150.00	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
Total 410	Public Safety/Police	\$150.00	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
411	Public Safety/Fire						
411200	Salaries	\$31,849.68	\$31,880.01	\$33,790.00	\$25,341.93	\$33,790.00	\$83,000.00
433000	Fire Marshal Expenses	\$1,931.48	\$2,670.47	\$4,900.00	\$1,542.50	\$2,000.00	\$3,600.00
433700	Vehicle Allowance	\$3,360.00	\$3,360.00	\$3,360.00	\$2,520.00	\$3,360.00	\$6,960.00
453000	Volunteer Fire Relief-Act 205	\$155,369.66	\$145,325.53	\$150,000.00	\$153,001.29	\$153,001.00	\$155,000.00
453500	Contribution to Fire Company	\$207,282.98	\$279,600.00	\$279,600.00	\$145,206.31	\$279,600.00	\$288,300.00
Total 411	Public Safety/Fire	\$399,793.80	\$462,836.01	\$471,650.00	\$327,612.03	\$471,751.00	\$536,860.00
413	Public Safety/UCC and Code Enforcement						
411200	Salaries	\$246,214.28	\$115,796.81	\$166,850.00	\$111,634.24	\$166,850.00	\$178,000.00
413500	Sewage Enforce.Officer(permits	\$7,300.00	\$6,400.00	\$3,500.00	\$0.00	\$0.00	\$0.00
425100	Property Safety Insp Veh Exp	\$2,098.98	\$4,015.52	\$4,000.00	\$331.32	\$1,000.00	\$4,000.00
431402	Building Code Board of Appeals	\$0.00	\$11.90	\$500.00	\$0.00	\$0.00	\$500.00
433200	Code Inspection Consultant Fee	\$2,479.00	\$3,281.50	\$3,000.00	\$3,301.50	\$3,500.00	\$3,000.00
433300	Code Enforcement Officer Expen	\$1,640.94	\$2,183.06	\$2,000.00	\$1,185.62	\$2,000.00	\$2,000.00
433700	Vehicle Allowance	\$6,720.00	\$6,720.00	\$6,720.00	\$6,840.00	\$9,120.00	\$9,120.00
433800	Mun.Code Official Training-PA	\$3,746.00	\$3,456.00	\$3,500.00	\$3,105.00	\$3,500.00	\$3,500.00
433900	Public Safety/Dep.Fire Exp	\$2,959.69	\$1,194.83	\$1,600.00	\$665.95	\$1,600.00	\$1,600.00
434000	Building Plan Review	\$33,409.50	\$18,290.00	\$20,000.00	\$8,243.50	\$10,000.00	\$10,000.00
Total 413	Public Safety/UCC and Code Enforcement	\$306,568.39	\$161,349.62	\$211,670.00	\$135,307.13	\$197,570.00	\$211,720.00
414	Public Safety/Planning and Zoning						
411200	Salaries	\$0.00	\$148,069.20	\$158,440.00	\$81,521.60	\$158,440.00	\$160,000.00
433500	Planning Commission Expenses	\$0.00	\$6,897.50	\$6,000.00	\$4,290.00	\$6,000.00	\$6,000.00
433600	Zoning, Curative Amend	\$10,037.85	\$17,425.33	\$15,000.00	\$21,086.87	\$22,000.00	\$15,000.00
434500	Planning Commission Payroll	\$15,359.60	\$10,300.00	\$10,800.00	\$6,300.00	\$10,800.00	\$10,800.00
434600	ZHB Payroll	\$1,050.00	\$675.00	\$1,800.00	\$675.00	\$1,200.00	\$1,800.00
Total 414	Public Safety/Planning and Zoning	\$26,447.45	\$183,367.03	\$192,040.00	\$113,873.47	\$198,440.00	\$193,600.00
415	Public Safety/Emergency Mgt. & Communications						
432700	Radio Equipment	\$980.00	\$0.00	\$600.00	\$0.00	\$0.00	\$500.00
Total 415	Public Safety/Emergency Mgt. & Communications	\$980.00	\$0.00	\$600.00	\$0.00	\$0.00	\$500.00
419	Other Public Safety						
430000	Crossing Guards	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
430100	Public Safety & Townwatch	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
430200	Animal Control Officer	\$955.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$1,000.00
430300	Animal Protection Board	\$13,524.20	\$5,795.50	\$15,000.00	\$3,553.50	\$5,000.00	\$8,000.00
Total 419	Other Public Safety	\$14,479.20	\$5,795.50	\$18,000.00	\$3,553.50	\$5,000.00	\$9,000.00
426	Recycling Collection and Disposal						
424400	Recycling Expenses	\$18,456.45	\$18,417.98	\$20,000.00	\$10,882.13	\$20,000.00	\$20,000.00
Total 426	Recycling Collection and Disposal	\$18,456.45	\$18,417.98	\$20,000.00	\$10,882.13	\$20,000.00	\$20,000.00
430	Public Works/General Services-Administration						
411200	Salaries	\$240,017.34	\$247,202.19	\$271,000.00	\$187,752.54	\$281,628.81	\$288,000.00
418000	Overtime	\$0.00	\$21,173.63	\$35,000.00	\$15,095.43	\$20,000.00	\$30,000.00
423100	Gasoline/Fuel Purchases	\$5,194.39	\$6,004.51	\$5,500.00	\$3,702.03	\$5,500.00	\$5,500.00
423800	Clothing & Uniforms	\$0.00	\$1,352.79	\$2,100.00	\$1,389.82	\$2,100.00	\$2,100.00
424500	Supplies/Salt	\$127,428.30	\$88,870.50	\$120,000.00	\$60,505.09	\$85,000.00	\$100,000.00
426000	Minor Equipment Purchases	\$1,125.58	\$2,543.81	\$10,000.00	\$4,003.97	\$10,000.00	\$10,000.00
438400	Equipment Rentals	\$67.10	\$0.00	\$8,000.00	\$3,115.95	\$5,000.00	\$7,100.00
Total 430	Public Works/General Services-Administration	\$373,832.71	\$367,147.43	\$451,600.00	\$275,564.83	\$409,228.81	\$442,700.00
432	Public Works/Winter Maintenance-Snow Removal						
445000	Contractual Serv-snow removal	\$102,062.75	\$96,218.25	\$90,000.00	\$50,861.25	\$70,000.00	\$90,000.00
Total 432	Public Works/Winter Maintenance-Snow Removal	\$102,062.75	\$96,218.25	\$90,000.00	\$50,861.25	\$70,000.00	\$90,000.00

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
433	Public Works/Traffic Control Devices						
424501	Traffic Calming Measures	\$21,434.00	\$8,312.00	\$5,000.00	\$1,794.97	\$5,000.00	\$5,000.00
424600	Street Signs and Markings	\$3,707.58	\$6,000.58	\$6,000.00	\$5,931.55	\$6,000.00	\$6,000.00
425300	Traffic Signals - Repairs	\$137,475.61	\$18,867.50	\$20,000.00	\$13,039.87	\$20,000.00	\$20,000.00
425400	Traffic Signals Electric/Comm	\$10,298.77	\$7,170.96	\$10,000.00	\$6,375.60	\$8,000.00	\$10,000.00
	Capital Projects-Signals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 433	Public Works/Traffic Control Devices	\$172,915.96	\$40,351.04	\$41,000.00	\$27,141.99	\$39,000.00	\$41,000.00
434	Public Works/Street Lighting						
436100	Street Lighting Expenses	\$9,785.36	\$7,632.01	\$10,000.00	\$4,742.39	\$8,000.00	\$10,000.00
Total 434	Public Works/Street Lighting	\$9,785.36	\$7,632.01	\$10,000.00	\$4,742.39	\$8,000.00	\$10,000.00
437	Public Works/Repairs of Tools & Machinery						
425101	Vehicle/Equip. Maint. & Repair	\$21,093.54	\$21,876.54	\$30,000.00	\$36,712.72	\$38,000.00	\$30,000.00
Total 437	Public Works/Repairs of Tools & Machinery	\$21,093.54	\$21,876.54	\$30,000.00	\$36,712.72	\$38,000.00	\$30,000.00
438	Public Works/Maint. & Repairs of Roads and Bridges						
424502	Other Highway Care	\$26,626.98	\$15,419.36	\$24,000.00	\$12,729.13	\$19,093.70	\$24,000.00
437201	Patching Improved Roads	\$1,236.60	\$2,520.81	\$5,000.00	\$2,782.02	\$5,000.00	\$5,000.00
437501	Road Painting/Markings	\$1,416.37	\$3,729.06	\$10,000.00	\$0.00	\$5,000.00	\$5,000.00
Total 438	Public Works/Maint. & Repairs of Roads and Bridges	\$29,279.95	\$21,669.23	\$39,000.00	\$15,511.15	\$29,093.70	\$34,000.00
439	Public Works/Hwy. Construction & Rebuilding Projects						
461000	Capital Construction	\$16,558.00	\$35,400.00	\$50,000.00	\$0.00	\$10,000.00	\$40,000.00
461200	Add'l RdConst/StormSewerInlets	\$0.00	\$0.00	\$10,000.00	\$5,255.00	\$10,000.00	\$10,000.00
Total 439	Public Works/Hwy. Construction & Rebuilding Projects	\$16,558.00	\$35,400.00	\$60,000.00	\$5,255.00	\$20,000.00	\$50,000.00
451	Culture-Recreation Administration						
454000	Contribution,Donation,Reimb	\$5,900.00	\$41,817.00	\$21,500.00	\$19,250.00	\$21,500.00	\$21,500.00
Total 451	Culture-Recreation Administration	\$5,900.00	\$41,817.00	\$21,500.00	\$19,250.00	\$21,500.00	\$21,500.00
452	Participant Recreation						
420100	Concord Senior Center	\$3,700.00	\$1,300.00	\$2,500.00	\$1,200.00	\$2,500.00	\$2,500.00
420900	Senior Consortium	\$319.88	\$0.00	\$400.00	\$0.00	\$400.00	\$400.00
422000	Comfort Station Facility	\$6,657.96	\$6,467.27	\$6,000.00	\$6,198.29	\$6,500.00	\$6,500.00
422200	Senior Citizen Expo	\$7,048.66	\$6,983.49	\$8,000.00	\$5,275.41	\$8,000.00	\$8,000.00
422300	Historical Commission	\$10,000.00	\$13,000.00	\$5,000.00	\$3,036.00	\$5,000.00	\$5,000.00
424701	Park & Recreation Tickets Sale	\$17,141.00	\$10,432.00	\$15,000.00	\$9,323.00	\$10,000.00	\$10,000.00
442000	Association Dues, Subscriptions & Memberships	\$0.00	\$100.00	\$50.00	\$0.00	\$50.00	\$50.00
Total 452	Participant Recreation	\$44,867.50	\$38,282.76	\$36,950.00	\$25,032.70	\$32,450.00	\$32,450.00
454	Parks						
411200	Salaries	\$19,480.80	\$20,065.00	\$20,700.00	\$15,500.34	\$20,700.00	\$96,300.00
424703	Recreation/Park/Playground	\$7,954.65	\$4,267.26	\$8,000.00	\$6,382.60	\$8,000.00	\$8,000.00
Total 454	Parks	\$27,435.45	\$24,332.26	\$28,700.00	\$21,882.94	\$28,700.00	\$104,300.00
457	Civil and Military Celebrations						
424700	Park & Recreation Activities	\$6,391.05	\$7,170.37	\$8,000.00	\$4,073.47	\$8,000.00	\$8,000.00
424702	Concord Community Day	\$16,529.09	\$15,886.13	\$16,000.00	\$17,688.73	\$17,800.00	\$16,000.00
Total 457	Civil and Military Celebrations	\$22,920.14	\$23,056.50	\$24,000.00	\$21,762.20	\$25,800.00	\$24,000.00
483	Pension Contribution						
410002	Retirement Program Expenses	\$156,538.00	\$168,644.00	\$167,586.00	\$185,408.00	\$185,000.00	\$185,000.00
Total 483	Pension Contribution	\$156,538.00	\$168,644.00	\$167,586.00	\$185,408.00	\$185,000.00	\$185,000.00
484	Worker's Compensation Insurance						
435400	Worker's Compensation	\$99,961.57	\$108,503.89	\$110,000.00	\$65,122.26	\$82,000.00	\$95,000.00
Total 484	Worker's Compensation Insurance	\$99,961.57	\$108,503.89	\$110,000.00	\$65,122.26	\$82,000.00	\$95,000.00
486	Insurance, Casualty, and Surety						
415300	Disability	\$2,246.88	\$2,559.36	\$2,500.00	\$2,339.14	\$2,500.00	\$2,500.00
435100	Liability-Prof/Umbrella/Auto	\$57,420.27	\$55,234.03	\$60,000.00	\$78,325.42	\$80,000.00	\$80,000.00
435300	Commercial Crime	\$1,450.00	\$1,450.00	\$1,450.00	\$1,450.00	\$1,450.00	\$1,450.00
Total 486	Insurance, Casualty, and Surety	\$61,117.15	\$59,243.39	\$63,950.00	\$82,114.56	\$83,950.00	\$83,950.00
Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal

487	Health/Other Group Insurance Benefits						
415600	Employee Benefit Pool	\$273,116.32	\$334,759.13	\$250,084.60	\$196,193.84	\$287,615.12	\$377,530.00
416201	Unemployment Compensation	\$7,727.28	\$8,516.01	\$5,000.00	\$4,020.33	\$5,000.00	\$5,000.00
419200	FICA / Taxes	\$87,805.80	\$90,752.40	\$103,511.00	\$66,990.32	\$104,000.00	\$116,920.00
Total 487	Health/Other Group Insurance Benefits	\$368,649.40	\$434,027.54	\$358,595.60	\$267,204.49	\$396,615.12	\$499,450.00
491	Other Financing Uses/Refunds of Prior Year Revenues						
410003	Property Tax Refunds	\$2,938.54	\$8,772.61	\$6,500.00	\$9,085.80	\$8,000.00	\$6,500.00
Total 491	Other Financing Uses/Refunds of Prior Year Revenues	\$2,938.54	\$8,772.61	\$6,500.00	\$9,085.80	\$8,000.00	\$6,500.00
492	Interfund Operating Transfers						
412000	Transfer to Sinking Fund-P&I	\$198,590.64	\$198,317.24	\$198,951.40	\$59,972.00	\$198,500.00	\$198,500.00
484801	Transfer to Capital Reserve Fund	\$0.00	\$3,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
'484802	Transfer to Highway Aid Fund	\$0.00	\$10,058.00	\$0.00	\$0.00	\$0.00	\$0.00
'484803	Transfer to Reservr Fund	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
'492041	Operating Transfer-Open Space Fund	\$0.00	\$64,258.69	\$0.00	\$0.00	\$0.00	\$0.00
Total 492	Interfund Operating Transfers	\$198,590.64	\$4,772,633.93	\$198,951.40	\$59,972.00	\$198,500.00	\$198,500.00
	TOTAL EXPENDITURE	\$3,710,783.76	\$8,407,138.75	\$4,080,918.00	\$2,633,877.05	\$3,777,323.63	\$4,391,005.00
	TOTAL REVENUE	\$5,003,309.04	\$4,864,557.00	\$4,080,918.00	\$2,956,530.23	\$4,253,718.00	\$4,391,005.00
	NET REVENUE OVER (UNDER) EXPENSES	\$1,292,525.28	(\$3,542,581.75)	\$0.00	\$322,653.18	\$476,394.38	\$0.00

**Library FUND  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
301	Real Property Taxes						
310000	Taxes Current Year Real Estate	\$185,948.20	\$190,494.86	\$198,270.00	\$189,922.38	\$193,350.00	\$196,100.00
320000	Taxes Prior Year Real Estate	\$3,488.39	\$1,433.95	\$1,000.00	\$46.72	\$100.00	\$1,000.00
360000	Taxes Interim Real Estate	\$3,757.07	\$6,016.50	\$2,000.00	\$823.99	\$1,000.00	\$2,000.00
370000	Taxes Prior Yr Interim Real Es	\$131.22	\$25.42	\$100.00	\$0.00	\$100.00	\$100.00
Total 301	Real Property Taxes	\$193,324.88	\$197,970.73	\$201,370.00	\$190,793.09	\$194,550.00	\$199,200.00
341	Interest Earnings						
310101	Interest Revenue	\$182.08	\$767.01	\$690.00	\$710.75	\$850.00	\$650.00
Total 341	Interest Earnings	\$182.08	\$767.01	\$690.00	\$710.75	\$850.00	\$650.00
354	State Capital/Operating Grants						
301000	Grants Revenue	\$0.00	\$0.00	\$170,000.00	\$0.00	\$0.00	\$170,000.00
Total 354	State Capital/Operating Grants	\$0.00	\$0.00	\$170,000.00	\$0.00	\$0.00	\$170,000.00
	TOTAL REVENUE	\$193,506.96	\$198,737.74	\$372,060.00	\$191,503.84	\$195,400.00	\$369,850.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
403	Tax Collection						
411600	Tax Collector Commission	\$0.00	\$5,772.97	\$5,950.00	\$0.00	\$5,950.00	\$5,883.00
Total 403	Tax Collection	\$0.00	\$5,772.97	\$5,950.00	\$0.00	\$5,950.00	\$5,883.00
456	Libraries						
454001	Library Services Contribution	\$180,913.07	\$190,370.44	\$195,710.00	\$146,289.08	\$195,710.00	\$193,317.00
454100	RKohl Library Grant Funding	\$0.00	\$0.00	\$170,000.00	\$0.00	\$0.00	\$170,000.00
Total 456	Libraries	\$180,913.07	\$190,370.44	\$365,710.00	\$146,289.08	\$195,710.00	\$363,317.00
491	Other Financing Uses/Refunds of Prior Year Revenues						
410003	Property Tax Refunds	\$288.29	\$0.00	\$400.00	\$222.39	\$222.39	\$650.00
Total 491	Other Financing Uses/Refunds of Prior Year Revenues	\$288.29	\$0.00	\$400.00	\$222.39	\$222.39	\$650.00
	TOTAL EXPENDITURE	\$181,201.36	\$196,143.41	\$372,060.00	\$146,511.47	\$201,882.39	\$369,850.00
	TOTAL REVENUE	\$193,506.96	\$198,737.74	\$372,060.00	\$191,503.84	\$195,400.00	\$369,850.00
	NET REVENUE OVER (UNDER) EXPENSES	\$12,305.60	\$2,594.33	\$0.00	\$44,992.37	(\$6,482.39)	\$0.00



**Fire Hydrant FUND  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
301	Real Property Taxes						
310000	Taxes Current Year Real Estate	\$179,715.56	\$178,627.93	\$182,000.00	\$176,957.40	\$182,000.00	\$182,750.00
320000	Taxes Prior Year Real Estate	\$3,320.49	\$1,337.25	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00
360000	Taxes Interim Real Estate	\$4,270.85	\$6,839.31	\$3,000.00	\$936.67	\$3,000.00	\$3,000.00
370000	Taxes Prior Yr Interim Real Es	\$149.17	\$28.90	\$125.00	\$0.00	\$125.00	\$125.00
Total 301	Real Property Taxes	\$187,456.07	\$186,833.39	\$186,625.00	\$177,894.07	\$186,625.00	\$187,375.00
341	Interest Earnings						
310101	Interest Revenue	\$955.25	\$2,203.95	\$1,500.00	\$2,030.88	\$2,600.00	\$2,000.00
Total 341	Interest Earnings	\$955.25	\$2,203.95	\$1,500.00	\$2,030.88	\$2,600.00	\$2,000.00
	TOTAL REVENUE	\$188,411.32	\$189,037.34	\$188,125.00	\$179,924.95	\$189,225.00	\$189,375.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
411	Public Safety/Fire						
436300	Fire Hydrant Installations	\$0.00	\$2,700.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00
438500	Fire Hydrant Rentals	\$176,223.60	\$177,385.20	\$182,600.00	\$133,474.50	\$182,600.00	\$183,850.00
Total 411	Public Safety/Fire	\$176,223.60	\$180,085.20	\$187,600.00	\$133,474.50	\$182,600.00	\$188,850.00
491	Other Financing Uses/Refunds of Prior Year Revenues						
410003	Property Tax Refunds	\$327.79	\$0.00	\$525.00	\$252.80	\$252.80	\$525.00
Total 491	Other Financing Uses/Refunds of Prior Year Revenues	\$327.79	\$0.00	\$525.00	\$252.80	\$252.80	\$525.00
	TOTAL EXPENDITURE	\$176,551.39	\$180,085.20	\$188,125.00	\$133,727.30	\$182,852.80	\$189,375.00
	TOTAL REVENUE	\$188,411.32	\$189,037.34	\$188,125.00	\$179,924.95	\$189,225.00	\$189,375.00
	NET REVENUE OVER (UNDER) EXPENSES	\$11,859.93	\$8,952.14	\$0.00	\$46,197.65	\$6,372.20	\$0.00

**Sinking Fund - 2015 Note, series B**

**Revenue**

<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
341	Interest Earnings						
310101	Interest Revenue	\$15.62	\$53.04	\$15.00	\$21.82	\$25.00	\$25.00
Total 341	Interest Earnings	\$15.62	\$53.04	\$15.00	\$21.82	\$25.00	\$25.00
392	Interfund Operating Transfers						
392001	Transfer from General Fund	\$198,590.64	\$198,318.84	\$198,951.40	\$59,972.00	\$198,500.00	\$198,500.00
Total 392	Interfund Operating Transfers	\$198,590.64	\$198,318.84	\$198,951.40	\$59,972.00	\$198,500.00	\$198,500.00
	TOTAL REVENUE	\$198,606.26	\$198,371.88	\$198,966.40	\$59,993.82	\$198,525.00	\$198,525.00

**Expenses**

<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
471	Debt Principal (When Not Posted to a Liability Account)						
410108	GOB 2015B Principal	\$120,000.00	\$123,000.00	\$127,000.00	\$0.00	\$127,000.00	\$130,000.00
Total 471	Debt Principal (When Not Posted to a Liability Account)	\$120,000.00	\$123,000.00	\$127,000.00	\$0.00	\$127,000.00	\$130,000.00
472	Debt Interest						
410107	GOB 2015B Interest	\$78,590.64	\$75,318.84	\$71,966.40	\$59,972.00	\$71,966.40	\$68,525.00
Total 472	Debt Interest	\$78,590.64	\$75,318.84	\$71,966.40	\$59,972.00	\$71,966.40	\$68,525.00
	TOTAL EXPENDITURE	\$198,590.64	\$198,318.84	\$198,966.40	\$59,972.00	\$198,966.40	\$198,525.00
	TOTAL REVENUE	\$198,606.26	\$198,371.88	\$198,966.40	\$59,993.82	\$198,525.00	\$198,525.00
	NET REVENUE OVER (UNDER) EXPENSES	\$15.62	\$53.04	\$0.00	\$21.82	(\$441.40)	\$0.00

**Sinking Fund - Bond series 2016**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$15.66	\$41.69	\$4.00	\$4.38	\$4.41	\$5.00
Total 341	Interest Earnings	\$15.66	\$41.69	\$4.00	\$4.38	\$4.41	\$5.00
392	Interfund Operating Transfers						
392008	GOB 2016 P & I Sewer	\$0.00	\$0.00	\$245,475.00	\$37,737.50	\$245,475.00	\$243,670.00
392031	GOB 2016 P & I RF	\$0.00	\$0.00	\$508,300.00	\$74,150.00	\$508,300.00	\$508,900.00
Total 392	Interfund Operating Transfers	\$0.00	\$0.00	\$753,775.00	\$111,887.50	\$753,775.00	\$752,570.00
	TOTAL REVENUE	\$15.66	\$41.69	\$753,779.00	\$111,891.88	\$753,779.41	\$752,575.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
471	Debt Principal						
410102	GOB 2016 Refunding Principal	\$0.00	\$0.00	\$530,000.00	\$0.00	\$530,000.00	\$550,000.00
410103	GOB 2016 Interest Sewer Coll Ph3	\$0.00	(\$157,450.00)	\$0.00	\$0.00	\$0.00	\$0.00
Total 471	Debt Principal	\$0.00	(\$157,450.00)	\$530,000.00	\$0.00	\$530,000.00	\$550,000.00
472	Debt Interest						
410101	GOB 2016 Refunding Interest	\$0.00	\$157,450.00	\$148,300.00	\$74,150.00	\$148,300.00	\$133,900.00
410109	GOB 2016 Interest Sewer Plant	\$0.00	\$0.00	\$39,200.00	\$19,600.00	\$39,200.00	\$39,200.00
410103	GOB 2016 Interest Sewer Coll Ph3	\$0.00	\$0.00	\$36,279.00	\$18,137.50	\$36,279.00	\$29,475.00
Total 472	Debt Interest	\$0.00	\$157,450.00	\$223,779.00	\$111,887.50	\$223,779.00	\$202,575.00
	TOTAL EXPENDITURE	\$0.00	\$0.00	\$753,779.00	\$111,887.50	\$753,779.00	\$752,575.00
	Total Revenue	\$15.66	\$41.69	\$753,779.00	\$111,891.88	\$753,779.41	\$752,575.00
	NET REVENUE OVER (UNDER) EXPENSES	\$15.66	\$41.69	\$0.00	\$4.38	\$0.41	\$0.00

**Capital Reserve Fund  
Revenue**

<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
341	Interest Earnings						
310101	Interest Revenue	\$21,195.80	\$46,106.12	\$41,000.00	\$67,961.61	\$84,460.00	\$90,000.00
Total 341	Interest Earnings	\$21,195.80	\$46,106.12	\$41,000.00	\$67,961.61	\$84,460.00	\$90,000.00
354	State Capital/Operating Grants						
301000	Grants Revenue	\$39,811.22	\$20,000.00	\$1,456,730.00	\$20,000.00	\$20,000.00	\$2,010,064.00
301200	Reimburse Smithbridge Corridor	\$0.00	\$16,027.18	\$60,000.00	\$78,043.94	\$107,510.99	\$50,000.00
Total 354	State Capital/Operating Grants	\$39,811.22	\$36,027.18	\$1,516,730.00	\$98,043.94	\$127,510.99	\$2,060,064.00
357	Local Government - Capital Operating Grants						
301000	Grants Revenue	\$0.00	\$0.00	\$225,000.00	\$78,021.50	\$78,021.50	\$588,600.00
Total 357	Local Government - Capital Operating Grants	\$0.00	\$0.00	\$225,000.00	\$78,021.50	\$78,021.50	\$588,600.00
361	General Government (Charges for Services)						
330001	Subdivision/Land Development	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
334100	Traffic Impact Agmt-CU	\$229,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 361	General Government (Charges for Services)	\$264,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$780,000.00	\$0.00	\$0.00	\$3,395,871.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$780,000.00	\$0.00	\$0.00	\$3,395,871.00
391	Proceeds of General Fixed Asset Disposition						
320003	Compensation/Loss Fixed Assets	\$0.00	\$0.00	\$0.00	\$427,249.98	\$427,250.00	\$0.00
Total 391	Proceeds of General Fixed Asset Disposition	\$0.00	\$0.00	\$0.00	\$427,249.98	\$427,250.00	\$0.00
392	Interfund Operating Transfers						
392001	Transfer from General Fund	\$0.00	\$3,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 392	Interfund Operating Transfers	\$0.00	\$3,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL REVENUE</b>	<b>\$325,507.02</b>	<b>\$3,582,133.30</b>	<b>\$2,562,730.00</b>	<b>\$671,277.03</b>	<b>\$717,242.49</b>	<b>\$6,134,535.00</b>

<b>Expenses</b>							
<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
404	Solicitor/Legal Services						
431000	Solicitor Fees	\$0.00	\$0.00	\$0.00	\$4,797.00	\$5,000.00	\$5,000.00
431403	Other Legal Services	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$10,000.00
Total 404	Solicitor/Legal Services	\$0.00	\$0.00	\$0.00	\$6,297.00	\$6,500.00	\$15,000.00
405	Township Administration						
421300	Office Equipment Purchases	\$38,903.31	\$20,097.45	\$50,000.00	\$54,636.39	\$55,000.00	\$40,000.00
Total 405	Township Administration	\$38,903.31	\$20,097.45	\$50,000.00	\$54,636.39	\$55,000.00	\$40,000.00
408	Engineering Services						
431300	Civil Consultant/Engineering	\$94,850.78	\$15,699.50	\$100,000.00	\$130,671.75	\$150,000.00	\$130,000.00
431801	Landscape Consultant/Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80,000.00
Total 408	Engineering Services	\$94,850.78	\$15,699.50	\$100,000.00	\$130,671.75	\$150,000.00	\$210,000.00
409	General Gov't Buildings and Plant						
437200	Maintenance of Landscaping	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
437300	Maintenance of Buildings	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00
Total 409	General Gov't Buildings and Plant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00
433	Public Works/Traffic Control Devices						
424501	Traffic Calming Measures	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00
466100	Capital Projects - Signals	\$0.00	\$0.00	\$980,000.00	\$192,782.09	\$195,000.00	\$997,373.00
Total 433	Public Works/Traffic Control Devices	\$0.00	\$0.00	\$990,000.00	\$192,782.09	\$195,000.00	\$1,007,373.00
437	Public Works/Repairs of Tools & Machinery						
474000	Capital Equipment - Major Purchases	\$0.00	\$51,560.10	\$100,000.00	\$58,604.73	\$100,000.00	\$150,000.00
Total 437	Public Works/Repairs of Tools & Machinery	\$0.00	\$51,560.10	\$100,000.00	\$58,604.73	\$100,000.00	\$150,000.00
439	Public Works/Hwy. Construction & Rebuilding Projects						
461000	Capital Construction-Bldgs	\$33,125.00	\$233,962.21	\$425,000.00	\$131,009.76	\$225,000.00	\$718,500.00
461001	Capital Construction-Roads-SWM	\$115,677.50	\$7,495.00	\$777,730.00	\$96,789.96	\$140,000.00	\$1,532,862.00
461100	Smithbridge Rd Corridor Improv	\$0.00	\$114,563.76	\$120,000.00	\$101,558.20	\$120,000.00	\$810,800.00
Total 439	Public Works/Hwy. Construction & Rebuilding Projects	\$148,802.50	\$356,020.97	\$1,322,730.00	\$329,357.92	\$485,000.00	\$3,062,162.00
461	Community Development/Conservation of Natural Resources						
471000	Acquisition & Development	\$0.00	\$0.00	\$0.00	\$1,094,753.13	\$1,500,000.00	\$1,500,000.00
Total 461	Community Development/Conservation of Natural Resources	\$0.00	\$0.00	\$0.00	\$1,094,753.13	\$1,500,000.00	\$1,500,000.00
	<b>TOTAL EXPENDITURE</b>	<b>\$282,556.59</b>	<b>\$443,378.02</b>	<b>\$2,562,730.00</b>	<b>\$1,867,103.01</b>	<b>\$2,485,000.00</b>	<b>\$6,134,535.00</b>
	<b>TOTAL REVENUE</b>	<b>\$325,507.02</b>	<b>\$3,582,133.30</b>	<b>\$2,562,730.00</b>	<b>\$671,277.03</b>	<b>\$717,242.49</b>	<b>\$6,134,535.00</b>
	<b>NET REVENUE OVER (UNDER) EXPENSES</b>	<b>\$42,950.43</b>	<b>\$3,138,755.28</b>	<b>\$0.00</b>	<b>(\$1,195,825.98)</b>	<b>(\$1,767,757.51)</b>	<b>\$0.00</b>

**Open Space Reserve Fund  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
301	Real Property Taxes						
310000	Taxes Current Year Real Estate	\$421,164.72	\$432,818.76	\$449,075.00	\$430,166.44	\$449,075.00	\$444,200.00
320000	Taxes Prior Year Real Estate	\$6,714.41	\$3,247.83	\$4,000.00	\$105.80	\$4,000.00	\$4,000.00
360000	Taxes Interim Real Estate	\$8,509.57	\$13,627.16	\$6,000.00	\$1,866.29	\$6,000.00	\$6,000.00
370000	Taxes Prior Yr Interim Real Es	\$297.19	\$57.57	\$250.00	\$0.00	\$250.00	\$250.00
Total 301	Real Property Taxes	\$436,685.89	\$449,751.32	\$459,325.00	\$432,138.53	\$459,325.00	\$454,450.00
341	Interest Earnings						
310101	Interest Revenue	\$4,028.39	\$10,865.83	\$8,000.00	\$18,042.85	\$22,552.32	\$30,000.00
Total 341	Interest Earnings	\$4,028.39	\$10,865.83	\$8,000.00	\$18,042.85	\$22,552.32	\$30,000.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$43,775.00	\$0.00	\$0.00	\$26,750.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$43,775.00	\$0.00	\$0.00	\$26,750.00
392	Interfund Operating Transfers						
392001	Transfer from General Fund	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 392	Interfund Operating Transfers	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
393	Proceeds of General Long-Term Debt						
400000	Bond Issuance Costs	\$6,519.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 393	Proceeds of General Long-Term Debt	\$6,519.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL REVENUE</b>	<b>\$447,233.48</b>	<b>\$1,460,617.15</b>	<b>\$511,100.00</b>	<b>\$450,181.38</b>	<b>\$481,877.32</b>	<b>\$511,200.00</b>

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
405	Township Administration						
417100	Admin Fee-paying agent fee	\$525.00	\$525.00	\$550.00	\$0.00	\$550.00	\$550.00
Total 405	Township Administration	\$525.00	\$525.00	\$550.00	\$0.00	\$550.00	\$550.00
471	Debt Principal (When Not Posted to a Liability Account)						
410102	GOB 2016 Refunding Principal	\$35,000.00	\$305,000.00	\$360,000.00	\$0.00	\$360,000.00	\$375,000.00
417200	Dissemination Serv 2016 GOB	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
Total 471	Debt Principal (When Not Posted to a Liability Account)	\$35,750.00	\$305,750.00	\$360,750.00	\$750.00	\$360,750.00	\$375,750.00
472	Debt Interest						
410101	GOB 2016 Refunding Interest	\$158,150.00	\$157,450.00	\$148,300.00	\$74,150.00	\$148,300.00	\$133,900.00
Total 472	Debt Interest	\$158,150.00	\$157,450.00	\$148,300.00	\$74,150.00	\$148,300.00	\$133,900.00
491	Other Financing Uses/Refunds of Prior Year Revenues						
410003	Property Tax Refunds	\$652.86	\$0.00	\$1,500.00	\$503.71	\$503.71	\$1,000.00
Total 491	Other Financing Uses/Refunds of Prior Year Revenues	\$652.86	\$0.00	\$1,500.00	\$503.71	\$503.71	\$1,000.00
	<b>TOTAL EXPENDITURES</b>	<b>\$195,077.86</b>	<b>\$463,725.00</b>	<b>\$511,100.00</b>	<b>\$75,403.71</b>	<b>\$510,103.71</b>	<b>\$511,200.00</b>
	<b>TOTAL REVENUE</b>	<b>\$447,233.48</b>	<b>\$1,460,617.15</b>	<b>\$511,100.00</b>	<b>\$450,181.38</b>	<b>\$481,877.32</b>	<b>\$511,200.00</b>
	<b>NET REVENUE OVER (UNDER) EXPENSES</b>	<b>\$252,155.62</b>	<b>\$996,892.15</b>	<b>\$0.00</b>	<b>\$374,777.67</b>	<b>(\$28,226.39)</b>	<b>\$0.00</b>

<b>Highway Aid Fund</b>							
<b>Revenue</b>							
<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
341	Interest Earnings						
310101	Interest Revenue	\$4,611.38	\$6,961.14	\$6,500.00	\$8,098.41	\$9,598.42	\$7,000.00
Total 341	Interest Earnings	\$4,611.38	\$6,961.14	\$6,500.00	\$8,098.41	\$9,598.42	\$7,000.00
355	State Shared Revenue/Entitlements						
302000	State Liquid Fuels Tax Allocation	\$493,414.94	\$517,369.12	\$510,000.00	\$529,629.25	\$529,629.25	\$510,000.00
Total 355	State Shared Revenue/Entitlements	\$493,414.94	\$517,369.12	\$510,000.00	\$529,629.25	\$529,629.25	\$510,000.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$233,500.00	\$0.00	\$0.00	\$283,000.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$233,500.00	\$0.00	\$0.00	\$283,000.00
392	Interfund Operating Transfers						
303500	Interfund Transfer Highway Aid		\$10,058.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 392	Interfund Operating Transfers		\$10,058.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL REVENUE</b>	<b>\$498,026.32</b>	<b>\$534,388.26</b>	<b>\$750,000.00</b>	<b>\$537,727.66</b>	<b>\$539,227.67</b>	<b>\$800,000.00</b>
<b>Expenses</b>							
<b>Account</b>	<b>Description</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>YTD 9/30/19</b>	<b>Annualized Estimates 2019</b>	<b>2020 Final Budget Proposal</b>
408	Engineering Services						
431300	Civil Consultant/Engineering	\$31,128.50	\$50,000.00	\$50,000.00	\$31,584.75	\$50,000.00	\$50,000.00
Total 408	Engineering Services	\$31,128.50	\$50,000.00	\$50,000.00	\$31,584.75	\$50,000.00	\$50,000.00
439	Public Works/Hwy. Construction & Rebuilding Projects						
461001	Capital Construction-Roads-SWM	\$555,894.80	\$650,000.00	\$700,000.00	\$558,954.53	\$600,000.00	\$750,000.00
Total 439	Public Works/Hwy. Construction & Rebuilding Projects	\$555,894.80	\$650,000.00	\$700,000.00	\$558,954.53	\$600,000.00	\$750,000.00
	<b>TOTAL EXPENSES</b>	<b>\$587,023.30</b>	<b>\$700,000.00</b>	<b>\$750,000.00</b>	<b>\$590,539.28</b>	<b>\$650,000.00</b>	<b>\$800,000.00</b>
	<b>TOTAL REVENUE</b>	<b>\$498,026.32</b>	<b>\$534,388.26</b>	<b>\$750,000.00</b>	<b>\$537,727.66</b>	<b>\$539,227.67</b>	<b>\$800,000.00</b>
	<b>NET REVENUE OVER (UNDER) EXPENSES</b>	<b>(\$88,996.98)</b>	<b>(\$165,611.74)</b>	<b>\$0.00</b>	<b>(\$52,811.62)</b>	<b>(\$110,772.33)</b>	<b>\$0.00</b>

**Open Space Fund/Fee-in-Lieu  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$9,566.73	\$19,112.24	\$14,300.00	\$17,782.32	\$21,775.00	\$20,000.00
Total 341	Interest Earnings	\$9,566.73	\$19,112.24	\$14,300.00	\$17,782.32	\$21,775.00	\$20,000.00
354	State Capital/Operating Grants						
301000	Grants Revenue	\$242,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 354	State Capital/Operating Grants	\$242,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
387	Contributions & Donations from Private Sources						
340004	Open Sp Receipts-Fee In Lieu	\$123,510.00	\$87,442.40	\$25,000.00	\$12,288.00	\$15,000.00	\$25,000.00
Total 387	Contributions & Donations from Private Sources	\$123,510.00	\$87,442.40	\$25,000.00	\$12,288.00	\$15,000.00	\$25,000.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$119,300.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$119,300.00
392	Interfund Operating Transfers						
301500	Operating Transfer GOB	\$220,414.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
392001	Transfer from General Fund	\$0.00	\$64,258.69	\$0.00	\$0.00	\$0.00	\$0.00
Total 392	Interfund Operating Transfers	\$220,414.73	\$64,258.69	\$0.00	\$0.00	\$0.00	\$0.00
	Total Revenue	\$596,241.46	\$170,813.33	\$39,300.00	\$30,070.32	\$36,775.00	\$164,300.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
404	Solicitor/Legal Services						
431000	Solicitor Fees	\$3,559.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00
431403	Other Legal Services	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
Total 404	Solicitor/Legal Services	\$3,559.00	\$0.00	\$1,700.00	\$0.00	\$1,700.00	\$1,700.00
405	Township Administration						
432100	Communication Expenses	\$2,171.68	\$2,435.23	\$2,100.00	\$2,146.85	\$2,100.00	\$2,100.00
Total 405	Township Administration	\$2,171.68	\$2,435.23	\$2,100.00	\$2,146.85	\$2,100.00	\$2,100.00
408	Engineering Services						
431300	Civil Consultant/Engineering	\$62,020.52	\$107.70	\$0.00	\$22,907.25	\$25,000.00	\$25,000.00
431801	Landscape Consultant/Engineering	\$0.00	\$460.15	\$0.00	\$0.00	\$0.00	\$0.00
Total 408	Engineering Services	\$62,020.52	\$567.85	\$0.00	\$22,907.25	\$25,000.00	\$25,000.00
409	General Gov't Buildings and Plant						
436000	Fuel, Light and Water	\$5,023.99	\$4,312.57	\$5,000.00	\$3,715.79	\$5,000.00	\$5,000.00
437300	Maint.of Bldgs/Property/Renovations	\$0.00	\$32,771.01	\$30,000.00	\$17,494.40	\$30,000.00	\$30,000.00
437401	Office Equipment Maintenance	\$30,589.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 409	General Gov't Buildings and Plant	\$35,613.20	\$37,083.58	\$35,000.00	\$21,210.19	\$35,000.00	\$35,000.00
439	Public Works/Hwy Construction & Rebuilding Projects						
461000	Capital Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$100,000.00
Total 439	Public Works/Hwy Construction & Rebuilding Projects	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$100,000.00
459	Open Space - Etc.						
431002	Open Space Study	\$2,535.50	\$469.00	\$500.00	\$0.00	\$500.00	\$500.00
471000	Acquisition & Development	\$935,960.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 459	Open Space - Etc.	\$938,495.97	\$469.00	\$500.00	\$0.00	\$500.00	\$500.00
	TOTAL EXPENDITURE	\$1,041,860.37	\$40,555.66	\$39,300.00	\$46,264.29	\$564,300.00	\$164,300.00
	TOTAL REVENUE	\$596,241.46	\$170,813.33	\$39,300.00	\$30,070.32	\$36,775.00	\$164,300.00
	NET REVENUE OVER (UNDER) EXPENSES	(\$445,618.91)	\$130,257.67	\$0.00	(\$16,193.97)	(\$527,525.00)	\$0.00



**Tree Fund/Active Recreation developer's (Contributions)**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$2,240.73	\$4,787.10	\$3,500.00	\$4,593.76	\$5,800.00	\$5,000.00
Total 341	Interest Earnings	\$2,240.73	\$4,787.10	\$3,500.00	\$4,593.76	\$5,800.00	\$5,000.00
379	Other Charges for Services						
'340005	Receipts	\$0.00	\$23,100.00	\$27,500.00	\$0.00	\$26,000.00	\$26,000.00
Total 379	Other Charges for Services	\$0.00	\$23,100.00	\$27,500.00	\$0.00	\$26,000.00	\$26,000.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225,000.00
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225,000.00
	TOTAL REVENUE	\$2,240.73	\$27,887.10	\$31,000.00	\$4,593.76	\$31,800.00	\$256,000.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
455	Shade Trees						
424704	Street/Shade Trees	\$914.00	\$5,675.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00
Total 455	Shade Trees	\$914.00	\$5,675.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00
459	Open Space - Etc.						
437200	Maintenance of Landscaping	\$0.00	\$0.00	\$25,000.00	\$9,202.00	\$10,000.00	\$250,000.00
438900	Misc. Exp./Refunds	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 459	Open Space - Etc.	\$5,500.00	\$0.00	\$25,000.00	\$9,202.00	\$10,000.00	\$250,000.00
	TOTAL EXPENDITURE	\$6,414.00	\$5,675.00	\$31,000.00	\$9,202.00	\$10,000.00	\$256,000.00
	TOTAL REVENUE	\$2,240.73	\$27,887.10	\$31,000.00	\$4,593.76	\$31,800.00	\$256,000.00
	NET REVENUE OVER (UNDER) EXPENSES	(\$4,173.27)	\$22,212.10	\$0.00	(\$4,608.24)	\$21,800.00	\$0.00

**Sewer Operating Fund  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$23,595.26	\$51,209.39	\$50,000.00	\$29,039.22	\$39,530.00	\$40,000.00
Total 341	Interest Earnings	\$23,595.26	\$51,209.39	\$50,000.00	\$29,039.22	\$39,530.00	\$40,000.00
342	Rents/Royalties						
320001	Rental of Property	\$22,657.50	\$21,792.21	\$22,445.00	\$16,709.13	\$22,445.00	\$23,119.00
Total 342	Rents/Royalties	\$22,657.50	\$21,792.21	\$22,445.00	\$16,709.13	\$22,445.00	\$23,119.00
355	State Shared Revenue/Entitlements						
305000	Pension Plan - State Aid	\$36,706.03	\$41,222.62	\$43,500.00	\$40,964.00	\$43,500.00	\$43,500.00
Total 355	State Shared Revenue/Entitlements	\$36,706.03	\$41,222.62	\$43,500.00	\$40,964.00	\$43,500.00	\$43,500.00
361	General Government (Charges for Services)						
332000	Admin. Fees/fid.transf	\$10,000.00	\$8,094.00	\$8,000.00	\$461.71	\$9,500.00	\$8,000.00
Total 361	General Government (Charges for Services)	\$10,000.00	\$8,094.00	\$8,000.00	\$461.71	\$9,500.00	\$8,000.00
364	Sanitation						
310102	Sewer Rental Fees - Residential	\$1,114,382.97	\$1,182,714.95	\$1,126,000.00	\$823,889.18	\$1,184,264.00	\$1,185,000.00
310103	Sewer Rental Fees - Commercial	\$1,144,007.66	\$1,491,989.11	\$1,400,000.00	\$1,198,812.09	\$1,481,800.00	\$1,554,585.00
310104	Sewer Rental Fees - Prison	\$600,914.83	\$698,623.86	\$585,000.00	\$469,518.74	\$700,416.00	\$700,000.00
310105	Sewer Dry User Fees	\$32,240.68	\$30,230.00	\$25,000.00	\$11,000.02	\$16,250.02	\$5,250.00
311200	Recoverable - Shavertown Road	\$6,611.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
311201	Recoverable - Phase 1	\$30,286.62	\$1,596.63	\$9,500.00	\$0.00	\$0.00	\$9,382.00
311202	Recoverable - Phase 2	\$20,987.50	\$116,110.28	\$68,100.00	\$19,760.66	\$19,760.66	\$20,500.00
311203	Recoverable - Phase 3	\$0.00	\$27,894.84	\$55,000.00	\$92,982.80	\$92,982.80	\$27,895.00
311400	Recoverable - Conestoga Farm	\$7,315.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
311600	Pretreatment Billable Charges	\$44,203.48	\$64,410.54	\$45,000.00	\$43,937.93	\$60,000.00	\$60,000.00
311800	Sewer Penalty Fees	\$5,806.99	\$4,969.30	\$6,000.00	\$1,897.61	\$2,300.00	\$2,400.00
340701	Sewer Lateral Inspections	\$11,000.00	\$11,900.00	\$12,000.00	\$8,100.00	\$10,950.00	\$11,000.00
Total 364	Sanitation	\$3,017,758.20	\$3,630,439.51	\$3,331,600.00	\$2,669,899.03	\$3,568,723.48	\$3,576,012.00
379	Other Charges for Services						
338900	Miscellaneous Fees/Revenue	\$21,128.19	\$7,915.70	\$5,500.00	\$7,326.32	\$8,500.00	\$8,500.00
340700	Sewer Certifications	\$4,840.00	\$4,820.00	\$5,000.00	\$4,200.00	\$5,250.00	\$5,300.00
390000	Pump Station Service Fees	\$37,440.00	\$34,320.00	\$46,800.00	\$29,640.00	\$37,440.00	\$46,800.00
Total 379	Other Charges for Services	\$63,408.19	\$47,055.70	\$57,300.00	\$41,166.32	\$51,190.00	\$60,600.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00
338800	Reimbursements/Refunds	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$8,000.00	\$18,000.00	\$0.00	\$0.00	\$0.00
391	Proceeds of General Fixed Asset Disposition						
320003	Compensation/Loss Fixed Asset	(\$104,377.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 391	Proceeds of General Fixed Asset Disposition	(\$104,377.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
392	Interfund Operating Transfers						
392018	Operating Transfer Sewer Capital	\$1,059,685.74	\$249,658.00	\$0.00	\$0.00	\$0.00	\$0.00
392038	Operating Transfer Sewer Expansion Capital	\$658,530.79	\$236,054.44	\$0.00	\$0.00	\$0.00	\$0.00
392058	Operating Sewer Coll EXP	\$44,382.40	\$672,391.64	\$0.00	\$0.00	\$0.00	\$0.00
Total 392		\$1,762,598.93	\$1,158,104.08	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL REVENUE</b>	<b>\$4,832,347.11</b>	<b>\$4,965,917.51</b>	<b>\$3,530,845.00</b>	<b>\$2,798,239.41</b>	<b>\$3,734,888.48</b>	<b>\$3,751,231.00</b>

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
401	Executive (Manager)						
411000	Township Manager - Salary	\$0.00	\$0.00	\$48,000.00	\$35,076.87	\$48,000.00	\$48,000.00
Total 401	Executive (Manager)	\$0.00	\$0.00	\$48,000.00	\$35,076.87	\$48,000.00	\$48,000.00
402	Auditing Services/Financial Administration						
431100	Auditing Services	\$6,900.00	\$7,200.00	\$7,200.00	\$7,200.00	\$7,200.00	\$7,350.00
Total 402	Auditing Services/Financial Administration	\$6,900.00	\$7,200.00	\$7,200.00	\$7,200.00	\$7,200.00	\$7,350.00
404	Solicitor/Legal Services						
421901	Other Administrative Expenses	\$434.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
431000	Solicitor Fees	\$14,572.50	\$6,693.50	\$15,000.00	\$4,877.50	\$6,920.25	\$15,000.00
431800	Reimbursible Collection Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 404	Solicitor/Legal Services	\$15,006.50	\$6,693.50	\$15,000.00	\$4,877.50	\$6,920.25	\$15,000.00
406	Sewer Administration						
411200	Salaries	\$111,110.15	\$114,612.62	\$135,200.00	\$94,956.72	\$135,200.00	\$139,250.00
421000	Office Supplies	\$5,830.91	\$9,925.48	\$11,000.00	\$4,734.69	\$11,400.00	\$11,000.00
421300	Office Equipment Purchases	\$3,697.91	\$3,811.03	\$7,000.00	\$6,345.43	\$6,771.06	\$7,000.00
421500	Postage and Advertising	\$8,302.87	\$8,471.05	\$10,000.00	\$5,933.21	\$9,212.37	\$10,000.00
437401	Office Equipment Maintenance	\$6,821.10	\$10,968.56	\$10,000.00	\$17,722.93	\$21,349.97	\$24,000.00
Total 406	Sewer Administration	\$135,762.94	\$147,788.74	\$173,200.00	\$129,692.98	\$183,933.40	\$191,250.00
408	Engineering Services						
431300	Civil Consultant/Engineering	\$43,764.51	\$23,758.92	\$50,000.00	\$26,913.41	\$35,936.96	\$50,000.00
432900	GIS System-GEO Plan	\$0.00	\$1,800.00	\$900.00	\$0.00	\$900.00	\$900.00
Total 408	Engineering Services	\$43,764.51	\$25,558.92	\$50,900.00	\$26,913.41	\$36,836.96	\$50,900.00
429	Wastewater Collection & Treatment						
411200	Salaries	\$368,117.18	\$317,696.02	\$333,475.00	\$189,187.92	\$305,187.92	\$335,000.00
418000	Overtime	\$68,059.27	\$50,372.18	\$52,200.00	\$33,816.22	\$52,200.00	\$54,000.00
421300	Office Equipment Purchases	\$0.00	\$0.00	\$20,000.00	\$469.65	\$5,000.00	\$5,000.00
423100	Gasoline/Fuel Purchases	\$2,952.88	\$2,381.84	\$2,500.00	\$1,081.25	\$1,469.10	\$2,000.00
423200	Diesel - Generators	\$0.00	\$1,295.37	\$4,000.00	\$4,960.44	\$5,500.00	\$5,000.00
423300	Chemicals	\$134,544.30	\$230,661.40	\$230,000.00	\$129,981.18	\$190,936.33	\$230,000.00
423500	Line Maintenance	\$70,109.88	\$28,786.80	\$35,000.00	\$30,169.30	\$32,661.20	\$33,000.00
423600	Miscellaneous Expenses	\$12,028.83	\$5,042.39	\$4,000.00	\$6,000.00	\$6,745.38	\$7,000.00
423700	Regulatory Fees	\$7,752.00	\$4,363.00	\$5,000.00	\$2,933.00	\$3,500.00	\$3,500.00
423800	Clothing & Uniforms	\$0.00	\$8,961.21	\$9,500.00	\$7,086.80	\$9,424.38	\$13,000.00
425101	Vehicle/Equip. Maint. & Repair	\$11,501.88	\$6,551.42	\$10,000.00	\$11,011.83	\$13,000.00	\$13,000.00
431600	Laboratory Testing	\$31,674.20	\$33,349.20	\$36,000.00	\$32,787.20	\$40,000.00	\$36,000.00
432100	Communication Expenses	\$16,063.10	\$18,056.99	\$17,000.00	\$11,841.72	\$15,815.43	\$16,500.00
436000	Fuel, Light and Water	\$289,788.03	\$249,514.54	\$240,000.00	\$161,239.02	\$234,116.26	\$250,000.00
436500	Sludge Removal	\$107,095.25	\$108,369.15	\$125,000.00	\$85,239.25	\$118,518.02	\$125,000.00
436700	Trash Removal	\$3,960.00	\$3,960.00	\$3,960.00	\$3,600.00	\$4,320.00	\$4,320.00
436800	Security	\$4,038.50	\$7,042.50	\$7,000.00	\$3,978.00	\$3,978.00	\$4,500.00
437200	Maintenance of Landscaping	\$19,992.41	\$19,970.00	\$19,800.00	\$20,970.00	\$23,000.00	\$25,000.00
437400	Plant Machinery Maint. & Supplies	\$76,063.57	\$67,338.40	\$100,000.00	\$50,534.73	\$70,065.14	\$100,000.00
437500	Main Plant Repairs	\$27,998.17	\$14,170.07	\$55,000.00	\$17,602.34	\$19,502.33	\$55,000.00
437600	Pump Stations Repairs	\$20,765.07	\$19,318.93	\$30,000.00	\$9,451.89	\$30,000.00	\$30,000.00
437700	Rental Property Maintenance	\$23,280.67	\$1,379.60	\$5,000.00	\$0.00	\$1,000.00	\$5,000.00
442000	Association Dues, Subscriptions & Memberships	\$1,436.00	\$1,984.68	\$9,000.00	\$2,957.99	\$9,000.00	\$9,000.00
Total 429	Wastewater Collection & Treatment	\$1,297,221.19	\$1,200,565.69	\$1,353,435.00	\$816,899.73	\$1,194,939.49	\$1,360,820.00
470	Debt Service						
417100	Admin Fee-paying agent fee	\$525.00	\$525.00	\$500.00	\$0.00	\$525.00	\$525.00
417200	Dissemination Serv 2016 GOB	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
480001	Amortization Expenses	\$2,131.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 470	Debt Service	\$3,406.16	\$1,275.00	\$1,250.00	\$750.00	\$1,275.00	\$1,275.00
471	Debt Principal (When Not Posted to a Liability Account)						
410102	GOB 2016 Refunding Principal	\$0.00	(\$511.38)	\$170,000.00	\$0.00	\$170,000.00	\$175,000.00
410106	GOB 2015A Principal	\$0.00	\$0.00	\$64,000.00	\$0.00	\$64,000.00	\$68,775.00
Total 471	Debt Principal (When Not Posted to a Liability Account)	\$0.00	(\$511.38)	\$234,000.00	\$0.00	\$234,000.00	\$243,775.00

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
472	Debt Interest						
410101	GOB 2016 Refunding Interest	\$44,675.00	\$41,375.00	\$36,275.00	\$18,137.50	\$36,275.00	\$29,475.00
410103	GOB 2016 Interest Sewer Coll Ph3	\$39,200.00	\$39,200.00	\$39,200.00	\$19,600.00	\$39,200.00	\$39,200.00
482800	2015 Note P&I Sew Coll Exp Ph2	\$39,889.34	\$38,082.24	\$36,392.16	\$30,326.80	\$36,392.16	\$34,650.00
Total 472	Debt Interest	\$123,764.34	\$118,657.24	\$111,867.16	\$68,064.30	\$111,867.16	\$103,325.00
481	Employer Pd Benefits/ UC/ FICA						
416201	Unemployment Compensation	\$2,886.00	\$2,860.97	\$1,440.00	\$1,260.00	\$1,440.00	\$1,500.00
419200	FICA / Taxes	\$40,808.34	\$37,448.62	\$43,518.87	\$27,007.39	\$43,519.00	\$44,083.00
Total 481	Employer Pd Benefits/ UC/ FICA	\$43,694.34	\$40,309.59	\$44,958.87	\$28,267.39	\$44,959.00	\$45,583.00
482	Judgments and Losses						
441000	Bad Debt Write-Off	\$21,284.53	\$9,798.69	\$0.00	\$1,789.91	\$1,789.91	\$0.00
Total 482	Judgments and Losses	\$21,284.53	\$9,798.69	\$0.00	\$1,789.91	\$1,789.91	\$0.00
483	Pension Contribution						
410002	Retirement Program Expenses	\$118,049.00	\$37,171.22	\$99,469.00	\$89,377.00	\$90,000.00	\$89,500.00
Total 483	Pension Contribution	\$118,049.00	\$37,171.22	\$99,469.00	\$89,377.00	\$90,000.00	\$89,500.00
484	Worker's Compensation Insurance						
435400	Worker's Compensation	\$19,145.03	\$16,427.70	\$20,000.00	\$15,965.15	\$18,437.55	\$20,000.00
Total 484	Worker's Compensation Insurance	\$19,145.03	\$16,427.70	\$20,000.00	\$15,965.15	\$18,437.55	\$20,000.00
486	Insurance, Casualty, and Surety						
435100	Liability-Prof/Umbrella/Auto	\$58,201.14	\$53,590.07	\$135,450.00	\$105,482.34	\$105,482.34	\$135,450.00
Total 486	Insurance, Casualty, and Surety	\$58,201.14	\$53,590.07	\$135,450.00	\$105,482.34	\$105,482.34	\$135,450.00
487	Health/Other Group Insurance Benefits						
415300	Disability	\$1,428.48	\$1,371.80	\$1,430.00	\$1,193.80	\$1,193.80	\$1,430.00
415600	Employee Benefit Pool	\$153,944.93	\$181,915.12	\$164,684.97	\$106,767.50	\$164,685.00	\$233,073.00
Total 487	Health/Other Group Insurance Benefits	\$155,373.41	\$183,286.92	\$166,114.97	\$107,961.30	\$165,878.80	\$234,503.00
491	Other Financing Uses/Refunds of Prior Year Revenues						
436600	Sewer Pool & Irrigation Credits/Refunds	\$0.00	\$0.00	\$0.00	\$3,437.33	\$4,000.00	\$4,500.00
Total 491	Other Financing Uses/Refunds of Prior Year Revenues	\$0.00	\$0.00	\$0.00	\$3,437.33	\$4,000.00	\$4,500.00
492	Interfund Operating Transfers						
481800	Interfund transfCapital Project	\$0.00	\$4,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 492	Interfund Operating Transfers	\$0.00	\$4,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
493	Other Expenditures						
480000	Depreciation Expense	\$1,064,333.43	\$1,108,842.05	\$1,070,000.00	\$0.00	\$1,150,000.00	\$1,200,000.00
480001	Amortization Expense	\$0.00	(\$11,924.55)	\$0.00	\$0.00	\$0.00	\$0.00
Total 493	Other Expenditures	\$1,064,333.43	\$1,096,917.50	\$1,070,000.00	\$0.00	\$1,150,000.00	\$1,200,000.00
	TOTAL EXPENDITURE	\$3,105,906.52	\$6,944,729.40	\$3,530,845.00	\$1,441,755.21	\$3,405,519.86	\$3,751,231.00
	TOTAL REVENUE	\$4,832,347.11	\$4,965,917.51	\$3,530,845.00	\$2,798,239.41	\$3,734,888.48	\$3,751,231.00
	NET REVENUE OVER (UNDER) EXPENSES	\$1,726,440.59	(\$1,978,811.89)	\$0.00	\$1,356,484.20	\$329,368.62	\$0.00

**Sewer Capital Project Fund  
Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$29,335.94	\$56,455.13	\$48,000.00	\$94,964.03	\$122,387.78	\$92,000.00
Total 341	Interest Earnings	\$29,335.94	\$56,455.13	\$48,000.00	\$94,964.03	\$122,387.78	\$92,000.00
364	Sanitation						
313000	Sewer Capacity Purchases	\$373,365.04	\$584,638.34	\$777,000.00	\$301,606.67	\$305,000.00	\$1,123,125.00
Total 364	Sanitation	\$373,365.04	\$584,638.34	\$777,000.00	\$301,606.67	\$305,000.00	\$1,123,125.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$0.00	\$65,000.00	\$65,000.00	\$1,927,875.00
304118	Dedicated Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$0.00	\$65,000.00	\$65,000.00	\$2,027,875.00
391	Proceeds of General Fixed Asset Disposition						
310006	Sale of Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 391	Proceeds of General Fixed Asset Disposition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
392	Interfund Operating Transfers						
392018	Operating Transfer Sewer Capital		\$4,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 392	Interfund Operating Transfers	\$0.00	\$4,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL REVENUE</b>	<b>\$402,700.98</b>	<b>\$4,641,093.47</b>	<b>\$825,000.00</b>	<b>\$461,570.70</b>	<b>\$492,387.78</b>	<b>\$3,243,000.00</b>

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
404	Solicitor/Legal Services						
431000	Solicitor Fees	\$0.00	\$0.00	\$0.00	\$516.00	\$5,000.00	\$5,000.00
Total 404	Solicitor/Legal Services	\$0.00	\$0.00	\$0.00	\$516.00	\$5,000.00	\$5,000.00
408	Engineering Services						
431300	Civil Consultant/Engineering	\$24,787.50	\$78,867.61	\$90,000.00	\$32,649.31	\$50,000.00	\$50,000.00
Total 408	Engineering Services	\$24,787.50	\$78,867.61	\$90,000.00	\$32,649.31	\$50,000.00	\$50,000.00
429	Wastewater Collection & Treatment						
423500	Line Maintenance	\$0.00	\$0.00	\$125,000.00	\$10,147.16	\$15,000.00	\$50,000.00
437300	Maint of Bldgs, Renovations	\$0.00	\$0.00	\$75,000.00	\$672.00	\$45,000.00	\$165,000.00
472000	Plant 2 Digester /EQ Conversion	\$18,774.95	\$0.00	\$0.00	\$10,432.29	\$10,500.00	\$0.00
472100	Sewer Line Installation 322	\$22,485.11	\$120.87	\$0.00	\$0.00	\$500,000.00	\$0.00
472401	Smithbridge Estates Sewer Project	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
472402	Penns Grant Sewer Project	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600,000.00
472403	Concord Road North Sewer Project	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$792,000.00
472404	Brandywine Summit	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450,000.00
472405	Smithbridge Conchester	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261,000.00
472500	Manhole Rehabilitation	\$0.00	\$5,061.00	\$100,000.00	\$0.00	\$5,000.00	\$100,000.00
474000	Capital Equipment - Major Purchases	\$0.00	\$0.00	\$335,000.00	\$15,425.56	\$45,000.00	\$620,000.00
474900	Emergency Capital	\$12,864.00	\$26,571.67	\$100,000.00	\$69,982.49	\$85,000.00	\$100,000.00
Total 429	Wastewater Collection & Treatment	\$54,124.06	\$31,753.54	\$735,000.00	\$106,659.50	\$705,500.00	\$3,188,000.00
492	Interfund Operating Transfers						
480800	InterfundTransferSewerOper	\$1,059,685.74	\$249,658.00	\$0.00	\$0.00	\$0.00	\$0.00
471000	Acquisition & Development	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total 492	Interfund Operating Transfers	\$1,059,685.74	\$249,658.00	\$0.00	\$0.00	\$0.00	\$0.00
	<b>TOTAL EXPENDITURE</b>	<b>\$1,138,597.30</b>	<b>\$360,279.15</b>	<b>\$825,000.00</b>	<b>\$139,824.81</b>	<b>\$760,500.00</b>	<b>\$3,243,000.00</b>
	<b>TOTAL REVENUE</b>	<b>\$402,700.98</b>	<b>\$4,641,093.47</b>	<b>\$825,000.00</b>	<b>\$461,570.70</b>	<b>\$492,387.78</b>	<b>\$3,243,000.00</b>
	<b>NET REVENUE OVER (UNDER) EXPENSES</b>	<b>(\$735,896.32)</b>	<b>\$4,280,814.32</b>	<b>\$0.00</b>	<b>\$321,745.89</b>	<b>(\$268,112.22)</b>	<b>\$0.00</b>

**Sewer GO Note 2015A Sinking Fund**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$7.14	\$24.96	\$7.00	\$9.46	\$13.17	\$5.00
Total 341	Interest Earnings	\$7.14	\$24.96	\$7.00	\$9.46	\$13.17	\$5.00
392	Interfund Operating Transfers						
303100	P&I Transfer	\$0.00	\$0.00	\$100,385.16	\$30,326.80	\$36,392.16	\$100,650.00
Total 392	Interfund Operating Transfers	\$0.00	\$0.00	\$100,385.16	\$30,326.80	\$36,392.16	\$100,650.00
	<b>TOTAL REVENUE</b>	<b>\$7.14</b>	<b>\$24.96</b>	<b>\$100,392.16</b>	<b>\$30,336.26</b>	<b>\$36,405.33</b>	<b>\$100,655.00</b>

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
471	Debt Principal (When Not Posted to a Liability Account)						
410106	GOB 2015A Principal	\$39,745.08	\$0.00	\$64,000.00	\$0.00	\$64,000.00	\$66,005.00
Total 471	Debt Principal (When Not Posted to a Liability Account)	\$39,745.08	\$0.00	\$64,000.00	\$0.00	\$64,000.00	\$66,005.00
472	Debt Interest						
410105	GOB 2015A Interest	(\$39,745.08)	\$0.00	\$36,392.16	\$30,326.80	\$36,392.16	\$34,650.00
Total 472	Debt Interest	(\$39,745.08)	\$0.00	\$36,392.16	\$30,326.80	\$36,392.16	\$34,650.00
	<b>TOTAL EXPENDITURE</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,392.16</b>	<b>\$30,326.80</b>	<b>\$100,392.16</b>	<b>\$100,655.00</b>
	<b>TOTAL REVENUE</b>	<b>\$7.14</b>	<b>\$24.96</b>	<b>\$100,392.16</b>	<b>\$30,336.26</b>	<b>\$36,405.33</b>	<b>\$100,655.00</b>
	<b>NET REVENUE OVER (UNDER) EXPENSES</b>	<b>\$7.14</b>	<b>\$24.96</b>	<b>\$0.00</b>	<b>\$9.46</b>	<b>(\$63,986.83)</b>	<b>\$0.00</b>

**Sewer Collection expansion phase 2 (Note Series)**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$5,619.28	\$5,869.47	\$5,700.00	\$4,902.89	\$6,497.09	\$3,500.00
Total 341	Interest Earnings	\$5,619.28	\$5,869.47	\$5,700.00	\$4,902.89	\$6,497.09	\$3,500.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$294,300.00	\$0.00	\$0.00	\$546,500.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$294,300.00	\$0.00	\$0.00	\$546,500.00
	TOTAL REVENUE	\$5,619.28	\$5,869.47	\$300,000.00	\$4,902.89	\$6,497.09	\$550,000.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
429	Wastewater Collection & Treatment						
472400	Phase 2 Expansion - Mendenhall/Rt 202	\$12,411.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
472401	Smithbridge Estates Sewer Project	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$550,000.00
Total 429	Wastewater Collection & Treatment	\$12,411.09	\$0.00	\$300,000.00	\$0.00	\$0.00	\$550,000.00
492	Interfund Operating Transfers						
480800	InterfundTransferSewerOper	\$658,530.79	\$236,054.44	\$0.00	\$0.00	\$0.00	\$0.00
Total 492	Interfund Operating Transfers	\$658,530.79	\$236,054.44	\$0.00	\$0.00	\$0.00	\$0.00
	TOTAL EXPENDITURE	\$670,941.88	\$236,054.44	\$300,000.00	\$0.00	\$0.00	\$550,000.00
	TOTAL REVENUE	\$5,619.28	\$5,869.47	\$300,000.00	\$4,902.89	\$6,497.09	\$550,000.00
	NET REVENUE OVER (UNDER)	(\$665,322.60)	(\$230,184.97)	\$0.00	\$4,902.89	\$6,497.09	\$0.00

**Sewer Collection Expansion phase 3 (Bond Series)**

**Revenue**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
341	Interest Earnings						
310101	Interest Revenue	\$6,525.39	\$11,564.90	\$5,000.00	\$7,150.66	\$9,632.55	\$5,000.00
Total 341	Interest Earnings	\$6,525.39	\$11,564.90	\$5,000.00	\$7,150.66	\$9,632.55	\$5,000.00
389	All Other Unclassified Operating Revenue						
304001	Unclassified Revenue	\$0.00	\$0.00	\$895,000.00	\$0.00	\$0.00	\$795,000.00
Total 389	All Other Unclassified Operating Revenue	\$0.00	\$0.00	\$895,000.00	\$0.00	\$0.00	\$795,000.00
	TOTAL REVENUE	\$6,525.39	\$11,564.90	\$900,000.00	\$7,150.66	\$9,632.55	\$800,000.00

**Expenses**

Account	Description	2017 Actual	2018 Actual	2019 Budget	YTD 9/30/19	Annualized Estimates 2019	2020 Final Budget Proposal
429	Wastewater Collection & Treatment						
472100	Sewer Line Installation 322	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00
472401	Smithbridge Estates Sewer Project	\$0.00	\$0.00	\$300,000.00	\$1,862.00	\$25,000.00	\$0.00
472402	Penns Grant Sewer Project	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00
472501	Phase 3 Expansion - Colonial Village	\$42,762.40	\$9,519.20	\$100,000.00	\$2,233.41	\$3,500.00	\$0.00
Total 429	Wastewater Collection & Treatment	\$42,762.40	\$9,519.20	\$900,000.00	\$4,095.41	\$28,500.00	\$800,000.00
492	Interfund Operating Transfers						
480800	Interfund Transfer Sewer Oper	\$0.00	\$672,391.64	\$0.00	\$0.00	\$0.00	\$0.00
Total 492	Interfund Operating Transfers	\$0.00	\$672,391.64	\$0.00	\$0.00	\$0.00	\$0.00
	TOTAL EXPENSES	\$42,762.40	\$681,910.84	\$900,000.00	\$4,095.41	\$28,500.00	\$800,000.00
	TOTAL REVENUE	\$6,525.39	\$11,564.90	\$900,000.00	\$7,150.66	\$9,632.55	\$800,000.00
	NET REVENUE OVER (UNDER) EXPENSES	(\$36,237.01)	(\$670,345.94)	\$0.00	\$3,055.25	(\$18,867.45)	\$0.00



**CONCORD TOWNSHIP**  
**Five Year Capital Planning (2020-2024)**

<b>CAPITAL EXPENDITURES (&gt;\$100,000)</b>		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Project #</b>	<b>Township Project Name</b>					
<b>1</b>	<b>Trail &amp; Park Improvements/Construction</b> (2020 Projects: Octorara, Trail Studies, Pickleball Court, Smithbridge Park Enhancements, AME Church, Open Space Update Priorities, Gateway Landscaping/Beautification)	\$ 1,648,462.00	1,948,150.00	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00
<b>2</b>	<b>Traffic Signal/Intersection Improvements</b> (2020 Grant Projects: Smithbridge Rd, GLG Signal Grants, ARLE State Farm/Balt Pike, TCDI Sidewalk Study / 2021: CMAQ Grant Naamans Creek & 202 for dual lefts)	\$ 1,808,173.00	\$ 635,100.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
<b>3</b>	<b>MS4- Pollution Reduction Plan Projects</b>	\$ 150,000.00	\$ 150,000.00	\$ 175,000.00	\$ 175,000.00	\$ 175,000.00
<b>4</b>	<b>Capital Equipment</b> (2020: PW Vehicle, PW Gator, etc.)	\$ 150,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
<b>5</b>	<b>Municipal Owned Buildings Maintenance</b> (2020: Twp Campus Signage Plan, Public Water Extension, Twp Bldg. Pointing, Parking Lot Seal Coating and Striping, Landscape Master Plan, Historic Preservation Projects, Community Center Interior Finishing)	\$ 818,500.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
<b>6</b>	<b>Land Conservation/Acquisition</b>	\$ 1,500,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 250,000.00	\$ 250,000.00
<b>7</b>	<b>Road Program</b> (2020: Still evaluating - TBD)	\$ 750,000.00	\$ 750,000.00	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00
<b>TOWNSHIP TOTAL</b>		<b>\$ 6,825,135.00</b>	<b>\$ 5,083,250.00</b>	<b>\$ 3,425,000.00</b>	<b>\$ 2,675,000.00</b>	<b>\$ 2,675,000.00</b>
<b>Project #</b>	<b>Sewer Project Name</b>					
<b>8</b>	<b>Sewer New Infrastructure Projects</b> (2020: Smithbridge Estates, Penns Grant I&II, Concord Rd North, Brandywine Summit Area, Smithbridge Conchester Area / 2021: Cambridge Downs, Clayton Park Area / 2022: Riviera PS Conversion, Governor Markum, Hemlok-Glenview / 2023: Riviera PS Conversion, Vernon-Cross Keys Area / 2024: Willits Way)	\$ 3,524,561.00	\$ 1,323,850.00	\$ 2,009,359.00	\$ 2,456,750.00	\$ 4,322,051.00
<b>9</b>	<b>Sewer Capital Equipment</b> (2020: EQ Pumps & controller, Headworks Main Plant, Scada System, vehicle)	\$ 620,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00
<b>SEWER TOTAL</b>		<b>\$ 4,144,561.00</b>	<b>\$ 1,523,850.00</b>	<b>\$ 2,209,359.00</b>	<b>\$ 2,656,750.00</b>	<b>\$ 4,522,051.00</b>
<b>FUNDING SOURCES</b>						
<b>Project #</b>	<b>Expense Fund</b>					
<b>1,2,3,4,5</b>	<b>Twp Capital Reserve Fund</b> (Dedicated Revenue to Offset Expenses from Fund)	\$ 3,110,871.00	\$ 2,218,000.00	\$ 2,575,000.00	\$ 1,825,000.00	\$ 1,825,000.00
<b>1,2</b>	<b>Grant Funding</b>	\$ 2,598,664.00	\$ 2,065,250.00	\$ -	\$ -	\$ -
<b>1</b>	<b>Open Space Fund (Fee-in-Lieu)</b>	\$ 115,600.00	\$ -	\$ -	\$ -	\$ -
<b>1,5</b>	<b>Tree Fund</b>	\$ 250,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
<b>7</b>	<b>Highway Aid Fund</b> (Supplemented by State Liquid Fuels Revenue)	\$ 750,000.00	\$ 750,000.00	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00
<b>TOWNSHIP TOTAL</b>		<b>\$ 6,825,135.00</b>	<b>\$ 5,083,250.00</b>	<b>\$ 3,425,000.00</b>	<b>\$ 2,675,000.00</b>	<b>\$ 2,675,000.00</b>
<b>Project #</b>	<b>Expense Fund</b>					
<b>8,9</b>	<b>Sewer Capital Reserve Fund</b> (Dedicated Revenue to Offset Expenses from Fund)	\$ 2,794,561.00	\$ 1,523,850.00	\$ 2,209,359.00	\$ 2,656,750.00	\$ 4,522,051.00
<b>8</b>	<b>Sewer Collection Expansion Fund 2015 A Series Note</b> (Smithbridge Estates)	\$ 550,000.00	\$ -	\$ -	\$ -	\$ -
<b>8</b>	<b>Sewer Collection Expansion Fund 2016 Bond Series</b> (Penns Grant I&II)	\$ 800,000.00	\$ -	\$ -	\$ -	\$ -
<b>SEWER TOTAL</b>		<b>\$ 4,144,561.00</b>	<b>\$ 1,523,850.00</b>	<b>\$ 2,209,359.00</b>	<b>\$ 2,656,750.00</b>	<b>\$ 4,522,051.00</b>
<i>Note: This multiyear plan is created to assist the Township with prioritizing future capital needs while identifying the appropriate resources necessary to be earmarked. This document is considered a budgeting tool for Township Council and staff to determine and prioritize the Township's capital needs and is subject to change depending on available funding.</i>						